	December 31,									
	2016		2015		2014		2013		2012	
	(in thousands, except percentages)									
Other Financial Data:										
Consolidated gross margin		23.5%		23.9%		23.2 %		22.7%		22.1 %
Animal Hospital gross margin		16.3%		15.6%		15.2 %		14.7%		14.2 %
Laboratory gross margin		51.9%		51.2%		48.8 %		47.5%		46.3 %
All Other gross margin		37.2%		36.8%		33.4 %		34.2%		34.3 %
Consolidated operating margin [(1) (2)]		15.3%		15.5%		12.9 %		13.8%		5.5 %
Animal Hospital operating margin		13.4%		13.0%		12.6 %		12.1%		11.7 %
Laboratory operating margin		42.4%		41.5%		39.5 %		38.3%		37.3 %
All Other operating margin [(2)]		10.6%		13.8%		(17.0)%		5.0%		(108.2)%
Cash Flow Data:										
Net cash provided by operating activities	$	389,831	$	317,545	$	270,210	$	256,372	$	237,253
Net cash used in investing activities	$	(828,241)	$	(203,652)	$	(219,242)	$	(126,731)	$	(219,258)
Net cash provided by (used in) financing activities	$	421,316	$	(95,273)	$	(93,765)	$	(72,013)	$	(13,514)
Capital expenditures	$	(122,946)	$	(95,234)	$	(72,948)	$	(73,270)	$	(76,807)
Balance Sheet Data (at year end):										
Cash and cash equivalents	$	81,409	$	98,888	$	81,383	$	125,029	$	68,435
Goodwill	$	2,164,422	$	1,517,650	$	1,415,861	$	1,321,234	$	1,281,590
Total assets	$	3,373,328	$	2,501,132	$	2,293,815	$	2,196,204	$	2,055,128
Long-term obligations, net	$	1,347,717	$	866,341	$	786,894	$	616,658	$	626,411
Total VCA Inc. stockholders' equity	$	1,471,223	$	1,244,962	$	1,200,646	$	1,307,416	$	1,183,503

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(1) On May 1, 2016 we acquired an 80% ownership interest in CAPNA. CAPNA, founded in 2010, is located in Las Vegas, Nevada, and at the time of its acquisition, operated a network of 56 free standing animal hospitals in 18 states.

On January 31, 2012, we increased our investment in Associate Veterinary Clinics (1981) LTD ("AVC"), becoming the sole non-veterinary shareholder. Accordingly, we consolidate their results into our own. At the time of the additional investment, AVC operated 44 animal hospitals.

(2) In 2014, our operating income and operating margin were unfavorably impacted by a $27.0 million non-cash impairment charge. The charge was attributable to impairment of goodwill and intangible assets, related to our Vetstreet business, included in our All Other segments category. The charge impacted our 2014 operating margin by 1.4%.

In 2012, our operating income and operating margin were unfavorably impacted by a $123.6 million non-cash impairment charge. The charge was attributable to impairment of our goodwill and intangible assets, related to our Vetstreet business, included in our All Other segments category. Our operating income was also impacted by a $3.1 million out-of-period adjustment to depreciation expense related to our acquired capital leases. These charges impacted our 2012 consolidated operating margin by 7.5%.

(3) On December 31, 2015, we completed the sale of our wholly owned subsidiary, Vetstreet, resulting in a gain of $43.3 million.

(4) The 2015 provision for income taxes was impacted by the tax effect of the business interruption insurance gain and the gain on sale of our Vetstreet business.

The 2014 and 2012 provisions for income taxes were impacted by the tax effect of the impairment charges mentioned above.